

Michael M. Flynt
204 Bayshore Drive
Miramar Beach, FL 32550-5850
(850) 650-3970

MEMORANDUM

DATE: September 7, 2006
TO: Institute for Senior Professionals (ISP)
SUBJ: **Ocean City Wright Fire Control District Strategic Plan Report**

This report brings the Ocean City Wright Fire Control District (OCWFCD) Strategic Plan project to a temporary conclusion. The project to assist the District develop a strategic plan was taken on in 2005. An ISP team met with the District's Strategic Plan Committee, provided guidance on drafting their Strategic Plan and consulted with District personnel in planning implementation of the Plan. The ISP team was composed of Mack Gay, Don Litke, Fred Pryor and me.

The OCWFCD Strategic Plan Committee had hoped that a March 2006 referendum on an increase in the District *ad valorem* millage rate would finance several improvements. They included a new fire station to cover an expanding population in the service area, a faster fire equipment replacement cycle, and Advanced Life Support (ALS) training to improve emergency medical service to residents. The referendum failed and did not result in an increased millage rate.

In spite of the failed referendum, the District Strategic Plan Committee completed its Plan and presented it to the Fire Control District Board of Directors. The Plan was approved for implementation. Increases in the tax base in the District have made enough funding available to begin work on the new fire station (request for qualifications sent to architectural firms) and to schedule three firefighters for Emergency Medical Technician training in January 2007. I commend the professional spirit of public service displayed by Chief Brown and his team. I believe the Ocean City Wright Fire Control District is well served by their firefighters.

I also commend the efforts of the ISP Team members. In the course of the project, they spent hours researching the fire district and its operations, they reviewed and made excellent comments on the District Strategic Plan at each stage of its development, and they provided professional counsel to the leadership of the working firefighters. In my opinion this has been a very successful project due to the professionalism and hard work of our team and the District's Strategic Plan Committee.

Chief Randy Brown agreed on September 7, 2006 that the ISP Project is at an appropriate point to put operation of the ISP Team on hold for the time being. We discussed the

possibility of meeting again in mid-2007 to determine if further support might be needed for implementation planning or Plan revision. Therefore, I recommend that this project be terminated as an active project, and that it be reconsidered in 2007 at the request of the District.

Thank you for the opportunity to serve with this group of professionals.

Respectfully submitted,

Mike Flynt

Michael M. Flynt